

## 205106 - Production and Logistics

Coordinating unit:	205 - ESEIAAT - Terrassa School of Industrial, Aerospace and Audiovisual Engineering		
Teaching unit:	732 - OE - Department of Management		
Academic year:	2017		
Degree:	MASTER'S DEGREE IN TECHNOLOGY AND ENGINEERING MANAGEMENT (Syllabus 2016). (Teaching unit Compulsory)		
ECTS credits:	7,5	Teaching languages:	English

### Teaching staff

Coordinator:	Albert Suñé
Others:	José Luis Sánchez

### Degree competences to which the subject contributes

#### Specific:

- CE04-MEM. The ability to apply theoretical and fundamental principles of technology and engineering business management in conditions of uncertainty.
- CE05-MEM. The ability to analyse the need for physical and financial resources in process and project management in technological settings.
- CE06-MEM. The ability to optimally assign physical and financial resources in process and project management in technological settings.
- CE07-MEM. The ability to manage processes and projects in technological settings subject to levels of uncertainty.

#### Transversal:

- CT1a. ENTREPRENEURSHIP AND INNOVATION: Being aware of and understanding how companies are organised and the principles that govern their activity, and being able to understand employment regulations and the relationships between planning, industrial and commercial strategies, quality and profit.
- CT2. SUSTAINABILITY AND SOCIAL COMMITMENT: Being aware of and understanding the complexity of the economic and social phenomena typical of a welfare society, and being able to relate social welfare to globalisation and sustainability and to use technique, technology, economics and sustainability in a balanced and compatible manner.
- CT3. TEAMWORK: Being able to work in an interdisciplinary team, whether as a member or as a leader, with the aim of contributing to projects pragmatically and responsibly and making commitments in view of the resources that are available.

### Teaching methodology

- Lecture: Lecturers will introduce the theoretical concepts, methods and techniques, with the active participation of students.
- Case study discussions: Students analyze cases data and suggest improvements to the current situation into small groups. Lecturers will guide students in applying theoretical concepts to solve problems found, always using critical reasoning. Analyses and new proposals are discussed in class among students and lecturers.
- Project Based learning: Students examine complex contexts by gathering data from real companies, analyzing the current issues these companies are facing and applying the course concepts and techniques to develop improvement initiatives.
- Self-study: Students diagnose their learning needs, in collaboration with the lecturers, and plan their own learning process.

### Learning objectives of the subject

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The course Production and Logistics introduces students to the concepts, principles and techniques associated with the production system supply chain management. This course examines the value stream from suppliers to customers, including the purchasing process, the production process, the planning process, the distribution process, as well as the process of monitoring and improving the whole system.

### Study load

Total learning time: 187h 30m	Hours large group:	30h	16.00%
	Hours medium group:	30h	16.00%
	Self study:	127h 30m	68.00%

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### Content

<p>Module1: Operations management</p>	<p>Learning time: 94h Theory classes: 15h Practical classes: 15h Self study : 64h</p>
<p>Description: The goal of this module is to learn concepts, principles and techniques associated with the design and improvement of the production system, as well as the maintenance and optimization of the resources involved in the manufacturing process.</p> <p>Production process strategies and design Value Stream Analysis Line balancing Capacity analysis Plant layout Lean manufacturing Equipment Maintenance Continuous improvement</p> <p>Related activities: Distance and in-class activities Group project (First part) Final exam</p>	
<p>Module 2: Logistics and Supply chain management</p>	<p>Learning time: 93h 30m Theory classes: 15h Practical classes: 15h Self study : 63h 30m</p>
<p>Description: The goal of this module is to learn the concepts, principles and techniques to design the order fulfillment process, the planning process, the logistics chain and the purchasing process.</p> <p>Introduction to integral logistics Push flow supply chains Pull flow supply chains Inventory management Storage design Demand planning Material and resources requirement planning Distribution resources planning Purchasing and procurement</p> <p>Related activities: Distance and in-class activities Group project (Second part) Final exam</p>	

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### Qualification system

The final grade depends on the following three elements:

- \* 30%, Distance and in-class activities
- \* 40%, Group project (report and dissertation)
- \* 30%, Final exam

### Bibliography

Basic:

Heizer, J.H.; Render, B.; Munson, C. Operations management: sustainability and supply chain management. 12th ed., global ed. Essex: Pearson Education, cop. 2017. ISBN 9781292148632.

Chopra, S.; Meindl, P. Supply chain management: strategy, planning, and operation. 5th ed., global ed. Boston: Pearson, 2013. ISBN 9780273765226.

Liker, Jeffrey K. The Toyota way: 14 management principles from the world's greatest manufacturer. New York [etc.]: McGraw-Hill, cop. 2004. ISBN 9780071392310.

Womack, J.P.; Jones, D.T. Lean thinking: banish waste and create wealth in your corporation. Rev. and upd. New York [etc.]: Free Press, 2003. ISBN 0743249275.

Baudin, Michel. Lean logistics: the nuts and bolts of delivering materials and goods. New York: Productivity Press, 2004. ISBN 9781563272967.

Complementary:

Schwab, Klaus. The fourth industrial revolution. Geneva: World Economic Forum, 2016. ISBN 9781944835002.